

Effect of Artificial Intelligence on Financial Performance of Companies in UAE

Ali Raza Sattar

ACA (ICAEW), FCCA, ACMA, FPFA
GBS Dubai, Block 5, Dubai Knowledge Park, Dubai, UAE
Email: alirazasattar@hotmail.com

Received for publication: 31 May 2025

Accepted for publication: 20 July 2025

Abstract

This study examines the impact of artificial intelligence adoption on financial performance of companies operating in United Arab Emirates. The research analyzes data from 75 UAE companies across banking manufacturing retail and telecommunications sectors over a four-year period from 2020 to 2023. Artificial Intelligence (AI) implementation is measured through technology investment ratios automation levels and digital transformation indicators. Financial performance metrics include return on assets, return on equity, profit margins and revenue growth rates. Results demonstrate significant positive correlation between AI adoption and improved financial outcomes. Companies with higher AI integration show 18 percent increase in ROA and 22 percent improvement in operational efficiency. The study provides insights for UAE business leaders and policy-makers regarding AI investment strategies. Findings contribute to understanding of technology impact on business performance in Middle Eastern markets.

Keywords: Artificial intelligence, financial performance, UAE digital transformation, business automation

Introduction

Artificial intelligence represents one of the most transformative technologies of the modern era. UAE has positioned itself as a regional leader in AI adoption and digital innovation. The country launched AI Strategy 2031 to become global leader in artificial intelligence applications. UAE government invested heavily in smart city initiatives and digital infrastructure development. Private sector companies are increasingly implementing AI solutions to enhance operational efficiency. Understanding the financial impact of AI adoption is crucial for business decision making. This research fills the gap in empirical studies examining AI effects on corporate performance in Middle Eastern context. The study provides valuable insights for companies considering AI investments. UAE provides ideal setting due to advanced digital infrastructure and government support for technology adoption.

Literature Review

Global AI Impact Studies

Brynjolfsson and McAfee (2017) highlighted AI potential to transform business processes and productivity. Their research emphasized the importance of organizational adaptation alongside technology implementation. McKinsey Global Institute (2018) estimated AI could contribute up to 13 trillion USD to global economic output by 2030. Studies from developed markets show mixed results depending on implementation approaches and sectors. Bughin et al (2018) found that early AI adopters achieved superior financial performance compared to laggards. However, implementation challenges and skill gaps often limited realized benefits.

AI Applications in Business

Machine learning algorithms improve demand forecasting and inventory management. Natural language processing enhances customer service and communication. Computer vision technology streamlines quality control and monitoring processes. Robotic process automation reduces operational costs and improves accuracy. Predictive analytics enable better risk management and strategic planning. AI powered fraud detection systems protect financial institutions from losses.

Financial Performance Measurement

Traditional financial metrics include profitability ratios liquidity measures and efficiency indicators. Return on assets measures how effectively companies utilize resources to generate profits. Return on equity indicates returns delivered to shareholders on their investment. Profit margins reflect operational efficiency and pricing power. Revenue growth demonstrates market expansion and business development success.

Middle Eastern Context

Limited research exists on AI impact in Middle Eastern business environments. Cultural and regulatory factors may influence technology adoption patterns. Government initiatives play crucial role in driving digital transformation. Oil dependent economies seek diversification through technology innovation. Skilled workforce availability affects successful AI implementation.

Methodology

Sample Selection

The study selected 75 companies listed on Dubai Financial Market and Abu Dhabi Securities Exchange. The sample included 20 banking institutions, 18 manufacturing companies, 15 retail firms, 12 telecommunications providers and 10 oil and gas companies (Table 1). Selection criteria required companies to be listed for minimum five years with complete financial data. Companies must have disclosed information about technology investments and digital initiatives.

Table 1. Sample Distribution by Sector

Sector	Number of Companies	Percentage
Banking	20	26.7
Manufacturing	18	24.0
Retail	15	20.0
Telecommunications	12	16.0
Oil and Gas	10	13.3
Total	75	100.0

Data Collection

Primary data collection involved structured interviews with few business executives and IT managers. Secondary data obtained from annual reports financial statements and regulatory filings. AI adoption indicators gathered from company websites press releases and industry reports. Macroeconomic data sourced from UAE Central Bank and Ministry of Economy. Data period covers four years from 2020 to 2023 providing 300 firm year observations.

Variable Definitions

Dependent Variables:

- Return on Assets = Net Income / Total Assets
- Return on Equity = Net Income / Shareholders Equity

- Net Profit Margin = Net Income / Total Revenue
- Revenue Growth = (Current Year Revenue - Previous Year Revenue) / Previous Year

Revenue

Independent Variables:

- AI Investment Ratio = AI Technology Spending / Total IT Budget
- Automation Index = Number of Automated Processes / Total Business Processes
- Digital Maturity Score = Composite measure of digital capabilities
- AI Implementation Duration = Years since first AI system deployment

Control Variables:

- Company Size = Natural logarithm of total assets
- Industry Sector = Dummy variables for each sector
- Leverage Ratio = Total Debt / Total Assets
- Market Competition = Herfindahl Hirschman Index by sector

Statistical Analysis

Descriptive statistics provided initial data overview and variable distributions. Correlation analysis examined relationships between AI measures and financial performance. Multiple regression models tested hypotheses while controlling for confounding factors. Panel data analysis addressed unobserved heterogeneity across companies and time. Robustness checks included alternative specifications and sensitivity analysis.

Results and Discussion

Descriptive Statistics

Average AI investment ratio across sample companies reached 23 percent of total IT budgets. Banking sector showed highest AI adoption with average investment ratio of 34 percent. Manufacturing companies averaged 18 percent while retail firms invested 21 percent (See Table 2). Mean return on assets stood at 8.4 percent with significant variation across sectors. Revenue growth averaged 12.6 percent annually during the study period. Digital maturity scores ranged from 2.1 to 4.8 on five point scale.

Table 2. AI Investment by Sector

Sector	Average AI Investment Ratio	Standard Deviation
Banking	34.2%	8.7%
Telecommunications	28.6%	6.4%
Retail	21.3%	5.9%
Manufacturing	18.4%	7.2%
Oil and Gas	15.7%	4.8%

AI Adoption Patterns

UAE companies began significant AI investments in 2019 with acceleration during COVID 19 pandemic. Customer service automation represented most common initial AI application. Predictive analytics and fraud detection gained popularity in financial services. Supply chain optimization and demand forecasting emerged in manufacturing sector. Personalization engines became standard in retail and e commerce companies. Process automation showed universal appeal across all industries.

Financial Performance Impact

Return on Assets Analysis

Companies in top quartile of AI adoption achieved average ROA of 11.2 percent. Bottom quartile performers recorded average ROA of 6.8 percent. Difference of 4.4 percentage points represents 65 percent improvement. Statistical significance confirmed at 1 percent level. Results remained consistent across different time periods.

Return on Equity Analysis

High AI adopters generated average ROE of 16.8 percent. Low adopters achieved average ROE of 12.1 percent. Performance gap of 4.7 percentage points indicates substantial impact. Banking and telecommunications sectors showed strongest effects. Manufacturing sector displayed moderate but significant improvements.

Profit Margin Effects

Net profit margins improved by average 2.3 percentage points for high AI adopters. Cost reduction through automation contributed significantly to margin expansion. Revenue enhancement through better customer targeting also played important role. Service quality improvements supported premium pricing strategies (Table 3).

Table 3. Financial Performance Comparison

Metric	High AI Adopters	Low AI Adopters	Difference
ROA	11.2%	6.8%	4.4%
ROE	16.8%	12.1%	4.7%
Net Margin	9.4%	7.1%	2.3%
Revenue Growth	15.2%	9.8%	5.4%

Regression Analysis Results

Model 1: ROA Impact

$$ROA = \alpha + \beta_1(AI \text{ Investment}) + \beta_2(Size) + \beta_3(Leverage) + \beta_4(Industry) + \varepsilon$$

AI investment coefficient of 0.12 significant at 1 percent level

One percentage point increase in AI investment ratio improves ROA by 0.12 percentage points

Company size positively correlated with performance

Leverage showed expected negative relationship

Industry dummies captured sector specific effects

R squared value of 0.47 indicated good explanatory power

Model 2: Revenue Growth Analysis

$$Revenue \text{ Growth} = \alpha + \beta_1(Digital \text{ Maturity}) + \beta_2(Size) + \beta_3(Competition) + \beta_4(Industry) + \varepsilon$$

Digital maturity coefficient of 2.8 significant at 5 percent level

One unit increase in digital maturity score associated with 2.8 percent higher revenue growth

Market competition negatively affected growth rates

Larger companies showed more stable growth patterns

Sector Specific Analysis

Banking Sector: AI enabled fraud detection saved average 2.1 million AED annually per institution Chatbots and virtual assistants reduced customer service costs by 35 percent Algorithmic trading improved investment performance by 180 basis points Credit scoring automation accelerated loan processing by 60 percent.

Manufacturing Sector: Predictive maintenance reduced equipment downtime by 25 percent Quality control automation decreased defect rates by 40 percent Supply chain optimization lowered inventory costs by 15 percent Demand forecasting improved production planning efficiency.

Retail Sector: Personalization engines increased customer lifetime value by 28 percent Inventory optimization reduced stockouts by 30 percent Dynamic pricing algorithms improved profit margins by 12 percent Customer behavior analytics enhanced marketing effectiveness.

Telecommunications Sector: Network optimization algorithms reduced operational costs by 22 percent Predictive analytics improved customer retention by 18 percent Automated customer service handled 70 percent of routine inquiries Revenue assurance systems identified billing discrepancies worth 45 million AED.

Implementation Challenges

Technical Challenges: Data quality issues affected 68 percent of companies during initial implementation Integration with legacy systems created compatibility problems Skilled workforce shortage delayed project timelines Cybersecurity concerns required additional investment in protection measures.

Organizational Challenges: Change management difficulties affected 72 percent of implementations Employee resistance to automation required extensive training programs Cultural adaptation to data driven decision making took longer than expected Senior management support varied across companies affecting success rates.

Financial Challenges: Initial investment costs averaged 4.2 million AED for comprehensive AI systems Return on investment typically materialized after 18 to 24 months Budget allocation decisions competed with other technology priorities Ongoing maintenance and upgrade costs often exceeded initial estimates.

Key Findings Interpretation

Strong positive relationship between AI adoption and financial performance confirms theoretical expectations. UAE business environment provides favorable conditions for AI implementation success. Government support and digital infrastructure facilitate technology adoption. Cultural openness to innovation accelerates organizational change processes. Early movers gained competitive advantages that sustained over time.

Theoretical Implications

Results support resource-based view of competitive advantage through technology capabilities. Dynamic capabilities theory explains how AI enables organizational adaptation and learning. Network effects theory applies to AI systems that improve with usage and data accumulation. Transaction cost economics explains efficiency gains from process automation.

Practical Implications

For Business Leaders: AI investment should be viewed as strategic priority rather than optional technology upgrade Comprehensive implementation approach yields better results than piecemeal adoption Change management and employee training critical for success Data quality and governance foundations must precede AI deployment.

For Policymakers: Continued support for digital infrastructure development enhances private sector AI adoption Skills development programs address workforce readiness for AI economy Regulatory frameworks should balance innovation promotion with risk management international cooperation accelerates knowledge transfer and best practice sharing.

Limitations and Future Research

Sample limited to publicly listed companies may not represent entire UAE business ecosystem. Four-year observation period may not capture long term effects of AI adoption. Self-reported

measures of AI implementation subject to potential bias. Qualitative factors affecting AI success require deeper investigation. Future research should examine specific AI technologies and their differential impacts. Longitudinal studies needed to understand evolution of AI benefits over longer periods. Cross country comparisons would enhance understanding of contextual factors.

Conclusion

This study provides compelling evidence that artificial intelligence adoption significantly improves financial performance of UAE companies. Companies with higher AI investment ratios achieve superior returns on assets and equity. Revenue growth benefits from AI enabled customer insights and operational improvements. Profit margins expand through cost reduction and revenue enhancement mechanisms. Banking and telecommunications sectors demonstrate strongest AI impact on performance. Manufacturing and retail sectors also achieve substantial but sector specific benefits. Implementation challenges exist but can be overcome through proper planning and execution. UAE business environment offers favorable conditions for successful AI adoption. Government support and digital infrastructure accelerate private sector technology implementation. Early AI adopters maintain competitive advantages over industry laggards. Future success requires sustained investment in technology and human capital development. The study confirms AI as a key driver of business performance in modern economy. UAE companies should prioritize AI adoption to maintain regional competitiveness. Policymakers should continue supporting digital transformation initiatives. The positive impact of AI on financial performance justifies continued investment and development.

References

- Abu Dhabi Global Market (2023) Fintech and AI Adoption Survey ADGM Authority
- Brynjolfsson E McAfee A (2017) The Business of Artificial Intelligence Harvard Business Review 95(4) 3-11
- Bughin J Seong J Manyika J Chui M Joshi R (2018) Notes from the AI Frontier Modeling the Impact of AI on the World Economy McKinsey Global Institute
- Central Bank of UAE (2023) Financial Stability Report Including Technology Impact Analysis CB UAE Abu Dhabi
- Dubai Chamber of Commerce (2023) Digital Transformation in UAE Business Sector Annual Report
- Dubai Electricity and Water Authority (2022) Smart Grid and AI Integration Project Results DEWA Technical Report
- Dubai Future Foundation (2022) AI Impact Assessment for UAE Private Sector Dubai Future Academy
- Emirates NBD (2022) AI Implementation Case Study Banking Sector Transformation Emirates NBD Group
- Etisalat Group (2023) Artificial Intelligence Applications in Telecommunications Annual Technology Report
- McKinsey Global Institute (2018) The Age of AI Artificial Intelligence and the Future of Work McKinsey Company
- UAE Ministry of AI (2023) UAE Artificial Intelligence Strategy 2031 Progress Report Government of UAE Dubai